

## Annual Procurement Report 2023/24 Summary

### **1. Organisation and report details**

- a) Contracting Authority Name
- b) Period of the annual procurement report
- c) Required by s18 Procurement Reform (Scotland) Act 2014 to prepare an annual procurement report? (Yes / No)

Scottish Canals
2023/2024
Yes

### **2. Summary of Regulated Procurements Completed**

- a) Total number of regulated contracts awarded within the report period
- b) Total value of regulated contracts awarded within the report period
- c) Total number of unique suppliers awarded a place on a regulated contract awarded during the period
- i) how many of these unique suppliers are SMEs
- ii) how many of these unique suppliers how many are Third sector bodies

70
£16,485,904
30
19
1

### **3. Review of Regulated Procurements Compliance**

- a) Number of regulated contracts awarded within the period that complied with your Procurement Strategy
- b) Number of regulated contracts awarded within the period that did not comply with your Procurement Strategy

70
-

### **4. Community Benefit Requirements Summary**

#### **Use of Community Benefit Requirements in Procurement:**

- a) Total number of regulated contracts awarded with a value of £4 million or greater.
- b) Total number of regulated contracts awarded with a value of £4 million or greater that contain Community Benefit Requirements.
- c) Total number of regulated contracts awarded with a value of less than £4 million that contain a Community

-
-
44

## Benefit Requirements

### Key Contract Information on community benefit requirements imposed as part of a regulated procurement that were fulfilled during the period:

d) Number of Jobs Filled by Priority Groups <i>(Each contracting authority sets its own priority groups)</i>	2
e) Number of Apprenticeships Filled by Priority Groups	2
f) Number of Work Placements for Priority Groups	-
g) Number of Qualifications Achieved Through Training by Priority Groups	-
h) Total Value of contracts sub-contracted to SMEs	£4,505,763
i) Total Value of contracts sub-contracted to Social Enterprises	£38,300
j) Total Value of contracts sub-contracted to Supported Businesses	£nil
k) Other community benefit(s) fulfilled	£153,545

### 5. Fair Work and the real Living Wage

a) Number of regulated contracts awarded during the period that have included a scored Fair Work criterion.	70
b) Number of unique suppliers who have committed to pay the real Living Wage in the delivery of a regulated contract awarded during the period.	30
c) Number of unique suppliers who are accredited Living Wage employers and were awarded a regulated contract awarded during the period.	-
d) Number of unique suppliers who have signed up to the Scottish Business Pledge and were awarded a regulated contract awarded during the period.	-

### 6. Payment performance

a) Number of valid invoices received during the reporting period.	3614
b) Percentage of invoices paid on time during the period ("On time" means within the time period set out in the contract terms.)	99.56%
c) Number of regulated contracts awarded during the period containing a contract term requiring the prompt payment of invoices in public contract supply chains.	-
d) Number of concerns raised by sub-contractors about the timely payment of invoices within the supply chain of public contracts.	-
<b><u>7. Supported Businesses Summary</u></b>	
a) Total number of regulated contracts awarded to supported businesses during the period	1
b) Total spend with supported businesses during the period covered by the report, including:	£50,000
i) spend within the reporting year on regulated contracts	£50,000
ii) spend within the reporting year on non-regulated contracts	£nil
<b><u>8. Spend and Savings Summary</u></b>	
a) Total procurement spend for the period covered by the annual procurement report.	£24,426,633
b) Total procurement spend with SMEs during the period covered by the annual procurement report.	£13,240,135
c) Total procurement spend with Third sector bodies during the period covered by the report.	£38,876
d) Percentage of total procurement spend through collaborative contracts.	£4,404,675
e) Total targeted cash savings for the period covered by the annual procurement report	£200,000
i) targeted cash savings for Cat A contracts	£100,000
ii) targeted cash savings for Cat B contracts	£nil
iii) targeted cash savings for Cat C contracts	£100,000

f) Total delivered cash savings for the period covered by the annual procurement report

£1,020,200

i) delivered cash savings for Cat A contracts

£85,484

ii) delivered cash savings for Cat B contracts

£nil

iii) delivered cash savings for Cat C contracts

£934,716

g) Total non-cash savings value for the period covered by the annual procurement report

£nil

### **9. Future regulated procurements**

a) Total number of regulated procurements expected to commence in the next two financial years

71

b) Total estimated value of regulated procurements expected to commence in the next two financial years

£1,133,012

**SCOTTISH CANALS**

**ANNUAL PROCUREMENT REPORT**

**2023 / 2024**

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## **1.Introduction**

Scottish Canals is the operating name of the British Waterways Board in Scotland. The Transport Acts of 1962 and 1968 set out Scottish Canals' core statutory duties, and it is constituted as a non-departmental public body sponsored through Transport Scotland, an agency of the Scottish Government, and receives Grant-In-Aid funding from the Scottish Government to make a valuable contribution to the delivery of Scottish Government's strategic objectives as set out in the National Performance Framework.

Our vision is for *'Scotland's canals to be a world-class waterway network with a thriving natural environment built upon 250 years of history that benefits communities and all users who live, work, visit and play along our canal'*. At the beginning of 2023/24, this was supported by our existing four strategic priorities, and with the launch of the new Corporate Plan during the year, the work is driven by the following new themes:

### **1. Explore and experience**

We will continue to focus on visitor safety so more people can enjoy our waterways, towpaths and destinations. We will engage communities and volunteers to help care for our canals; promote sustainable tourism, active travel and the benefits of living waterways.

### **2. Places and spaces**

Scotland's canals provide vibrant corridors for people to live, work, visit and play. They contribute hugely to health and wellbeing and quality of life. We will work with partners and communities to create opportunities, repurposing land and buildings, so our canals have a lasting and positive impact.

### **3. Canals for the future**

Investing in Scotland's heritage canal infrastructure to safeguard navigation is our core purpose. We will continue to embrace new research, technology, and innovation to improve water stewardship, support renewable energy production, and transform our network to respond to the global challenges of climate change and biodiversity loss. Business development and commercial activity will drive greater organisational sustainability over time.

### **4. People and business**

The success and impact of Scotland's canals is reflected in the abilities, commitment and diversity of our team. Delivering high quality services and customer experiences remains a priority and living our values will guide us.

Scottish Canals operates and manages the five canals in Scotland: the Forth & Clyde, Union and Monkland Canals in the Lowlands, the Crinan Canal in Argyll, and the Caledonian Canal in the Highlands. Certain stretches and elements of the canals are classed as Scheduled Ancient Monuments.

The Caledonian and Crinan Canals are classified as commercial waterways, and the Forth & Clyde and Union Canals are classified as cruising waterways. The Monkland canal is a remainder canal. Scottish Canals stimulates economic regeneration and drives tourism activity in key locations across the canal network of Scotland to deliver public value and build its financial sustainability, through working with a range of partners across the public, private and third sectors, collectively raising awareness of the contribution that the inland waterways make to Scotland's economic, social, and environmental prosperity.

The Scottish Canals Procurement Strategy, as required by the Procurement Reform (Scotland) Act 2014 (the Act), was first published in September 2016 and promotes the use of the Procurement Journey as well as best practice, including collaborative procurement opportunities and the use of electronic purchase to pay methods. The strategy aligns with the visions of Scottish Canals Corporate Plan 2023 – 2028.

This Annual Report complies with this Strategy and the Act.



## **2.Summary of Regulated Procurement**

The Procurement Reform (Scotland) Act 2014 (the Act) introduced an additional category of expenditure – Regulated Procurement. Regulated Procurement is defined by the Act as Supplies and Services where the total contract value is greater than fifty thousand pounds (£50,000), and a construction works project greater than two million pounds (£2,000,000) over the life of the contract.

Public Contracts Scotland (PCS) is the Scottish Government portal where Contract Notices for Regulated Procurement activity is published. When a Contract Award Notice is published on PCS, an entry is automatically created on the Scottish Canals Contract Register.

Scottish Canals has let 70 regulated contracts awarded during the period covered by the report.

During 2023/2024, of the 70 regulated contracts awarded, 53 of the contracts were call-off agreements from frameworks.

## **3. Review of Regulated Procurement**

The contracts shown in Table 1 below were awarded during this period and were compliant with the Scottish Canals Procurement Policy.

There was a spend of £73,080 with a supplier that did not originally comply with the regulated procurement legislation. This has been addressed with the commodity now procured under a framework.

## **4.Summary of Community Benefits, Fair Work First and Supported Businesses**

### Community Benefits

As per the Procurement Reform (Scotland) Act, if the estimated value of a contract is equal to or greater than £4m, the contracting authority must consider whether to impose community benefit requirements as part of the procurement. In 2023/2024, all the Scottish Canals regulated procurement activity fell below this threshold.

It is worthwhile noting that where relevant and proportionate to the procurement being undertaken, Scottish Canals have continued to include Community Benefits

as part of the quality assessment for procurement activities under the £4m threshold.

Other community benefits include items such as charitable donations (including cash, raw material, and equipment donations), and volunteering hours for local community projects in addition to school and career development and mentoring support.

An excellent example of where Scottish Canals contracts supported the local community was at Crinan. A project to upgrade certain parts of the canal was undertaken. Part of the contract required the prime contractor to liaise with community and establish how they could support the community during the period of the contract. A report of the benefits can be found in Annex 1.

[Fair Work First](#) is the Scottish Government's flagship policy for driving high quality and fair work across the labour market in Scotland by applying fair work criteria to grants, other funding and contracts being awarded by and across the public sector where relevant.

Through this approach the Scottish Government is asking employers to adopt fair working practices, specifically:

- appropriate channels for effective voice, such as trade union recognition;
- investment in workforce development;
- no inappropriate use of zero hours contracts;
- action to tackle the gender pay gap and create a more diverse and inclusive workplace;
- payment of the real Living Wage;
- flexible and family friendly working practices for all workers from day one of employment; and
- opposition of the use of fire and rehire practice.

All centrally managed procurements consider whether it is relevant and proportionate to include Fair Work First evaluation criteria as part of the procurement tender process. In terms of Regulated procurements during this reporting period, procurement contracts incorporated this criterion as part of the contract award decision making process.

### Supported Business

Supported Businesses are defined as Social Enterprises who aim to integrate disabled or disadvantaged people socially and professionally.

Scottish Government is committed to promoting the use of Supported Businesses where possible through spend in the Public Sector. More information including the definition of a Supported Business can be found on the Scottish Government website link shown below.

<http://www.gov.scot/Topics/Government/Procurement/buyer-information/SuppBus>

In the period covered by this report, there was 1 contract awarded to a supported business for the manufacture and replacement of Scottish Canals signs. The contract covers the full programme of replacement, with an initial call off order £50,000 during 2023/24 and an expected contract value is £250,000 over the programme for replacement.

During this period the Procurement Team and the SC Sustainability Team attended a SG-recognised training course for Sustainable Procurement, which has resulted in a change to the procurement process and now includes the Sustainability Team as part of tender drafting and evaluation. A Sustainable Procurement Statement was developed in conjunction with SC Sustainability Team highlighting SC's commitment to sustainable procurement.

It should be noted that there has been expenditure of circa £41k in this reporting period on several Charitable Trust and Social Enterprise organisations and local volunteering opportunities.

## **5.Summary of Regulated Procurement Expected**

In the period to 31<sup>st</sup> March 2027, it is anticipated that Scottish Canals will carry out several regulated procurement exercises. Currently the number of identifiable procurement exercises are at a value of £1.3m.

Table 2 below shows the details of this procurement pipeline. Whilst an indicative procurement route to market has been listed below, this will be influenced by a number of factors including the specification of what is required, the availability, viability & fit of any available external collaborative Framework agreements, the anticipated value of requirements, any applicable market research, and opportunities for developing SMEs and supported businesses.

Ultimately, procurement routes will be considered and evaluated against a number of factors to ensure the optimal route to market is selected that will meet Scottish Canals needs, deliver best value for money, and ensure compliance with Regulations and best practice.

## **6.Key Performance Indicators (KPIs) Measurement**

Five KPIs were set as a measurement of how effective Scottish Canals Procurement Team were in supporting Scottish Canals achieve their goals by providing a professional service to ensure compliance to all regulations and legislation whilst delivering value for money and sustainable solutions.

KPI 1 – Compliance with Procurement Regulations with 100% required compliance. For 2023/24, there have been no challenges against any tenders, and 99% of the spend over £50,000 is under contract. One supplier had a spend of £70,380 which was not covered by a contract or a framework. This has been addressed and the spend is now under contract.

The target remains at 100% for 2024/25.

KPI 2 – Compliance with Scottish Canals Procurement Policy with a target of 95%. For 2023/24, less than 2% of the contracts awarded did not meet the policy and were deemed as minimal risk.

The target for 2024/25 is 97%.

KPI 3 – Savings – A savings target reported in the Annual Report 22/23 was set at £200,000 for the year. Savings of £1,020,200 was achieved. Most savings were achieved via negotiation for the Contractors Framework. As part of the framework terms the suppliers were permitted to increase their costs in line with Consumer Price Index (CPI) from 1<sup>st</sup> April 2023. Scottish Canals negotiated a capped rate of 5% payable from October 2023 with no back payments. The CPI published rate for April 2023 was 8.7%. Scottish Canals further agreed extended the framework to the full term of March 2027 with no further price increases permitted. This allows for stability for costing during the remainder of the framework.

The target for 2024/25 will be to achieve savings of £500,000.

KPI 4 – There was a target to award two contracts with supported businesses and Charitable/3<sup>rd</sup> Party suppliers during the period of 2023/24. This target was achieved, the Signage Contract worth approximately £250,000 was awarded to Royal British Legion and the volunteering was awarded a charity organisation Go Forth and Clyde. Furthermore, fair trade products now are part of the Food Contract.

The target for 2024/25 is to retain the minimum of 2 contracts with supported businesses and Charitable/3<sup>rd</sup> Party suppliers.

KPI 5 – Sustainable considerations to be included in the tender strategies with 50% of tender documents to have a sustainable criterion. This target was met and has now become a deliverable criterion for the Contractors Framework (see case study Annex 1). Procurement is working closely with the sustainability team and have embedded the Scottish Government tools.

The target for 24/25 is to include a sustainability criteria in the strategies for 60% of tender documents and incorporate the [Sustainable business practices support | Scottish Enterprise](https://scottish-enterprise.com) ([scottish-enterprise.com](https://scottish-enterprise.com)) guidance in the award letters to support our suppliers to be more sustainable.

TABLE 1			
Contract Reference Number	Contract Description	Supplier Name	Awarded Contract Value (exc VAT)
P22 0044	Janitorial Products	Unico	£150,000
P22 0048	Fresh fish & meat	Campbells	£60,000
SC 0004	Fundraising Consultancy	Bruce Tait Assocaites	£50,000
SC 0005	ARPE Services 2023-2028	Mott Macdonald	£50,000
SC 0006	Stationary & Paper framework	Lyreco	£60,000
P22 0014	Multi Functional Devices	Canon (UK) Ltd	£59,345
SC 0018	Review of Welfare Facilities	F10 Management Ltd	£50,000
SC 0036	Lock 16 Canal Centre Consultancy Services	Currie & Brown	£118,156
SC 0029	Lock 16 Canal Centre Delivery to RIBA stage 4.	Robertsons	£500,000
SC 0033	Operational Training	Ringlink	£50,000
P22 0049	Smart Canals Model Calibration and Maintenance	Aecom	£113,331
SC 0035	Asset Evaluation	Ernst & Young LLP	£127,000
SC 0038	Groceries and provisions	BidFood	£600,000
SC 0044	Frozen foods	Bidfood	£170,000
SC 0007	Tree risk Assessment	Tree Tonic	£140,000
SC 0034	Borron Street Refurbishment	Sanderson Weatherall LLP	£900,000
SC 0049	VAT Consultancy services	VAT Consultancy Scotland	£50,000
P23 0002	Almond Feeder Smolt Trapping	Forth Rivers Consulting	£77,814
SC 0047	First Aid & Fire Warden Training	St Andrew's First Aid	£50,000
SC 0045	Management Development	Select Training Services	£50,000
SC 0039	The Falkirk Wheel (TFW) Professional Design Services	Smith Scott Mullan Associates	£158,966
SC 0055	Purchase of Loadall	Scot JCB Ltd	£58,950
SC 0046	M&E Audit	F10 Management Ltd	£128,800
SC 0054	Moy Cottage refurbishment	IDM Energy	£50,000
SC 0059	Microsoft licence renewal	Softcat	£229,424
P22-0038	Groceries & Provisions	Brake Bro's	£600,000
A00989	Stockingfield Artwork Project	kenzie Construction	£221,015
A00989	Stockingfield Towpath	Mackenzie Construction	£562,642
A01408	Kilsyth Flood Prevention Scheme	Mackenzie Construction	£32,326
A01465	Smart Canal Operational Phase Implementation	Mackenzie Construction	£255,876
A01491	Cullochy Lock - Main Contract	Mackenzie Construction	£17,852
A01495	Crinan Lock 15	Mackenzie Construction	£2,136,987
A01495	Crinan Lock 14 & 15 Electrical Actuation Upgrade	Fairfields	£13,361
A01495	Crinan Western Reach Gate Replacement	Mackenzie Construction	£155,128
A01496	Hillend Reservoir - Mobilisation and Site Establishment	Mackenzie Construction	£9,000
A01496	Townhead Reservoir - Weir Improvements	Mackenzie Construction	£10,738
A01547	Lilly Loch Siphon Upgrade - Civils Works	Mackenzie Construction	£124,922
A01547	Lilly Loch Siphon Upgrade - Design Phase	Mackenzie Construction	£83,911
A01554	Reservoir Outlet Pipes CCTV Surveys & Dam Crest Monitoring Surveys	AMCO	£32,040
A01560	Union Canal HRA Embankment Investigations	AMCO	£112,373
A01563	TFW Control System Delivery	Fairfields	£1,267,893
A01563	TFW Control System Upgrade 2021	Fairfields	£1,468,129
A01564	Central Canals Access Improvements Phase II	Mackenzie Construction	£385,470
A01565	User Operations Phase 2	Fairfields	£102,427
A01572	Kettlestoun Bridge	Mackenzie Construction	£43,069
A01573	Monkland Pipeline Incident	Mackenzie Construction	£97,024
A01577	Askaig House Structural Repair	Strath Civil Engineering	£11,082
A01587	Loch An Add Pumping	Mackenzie Construction	£70,000
A01589	Union Canal Minor Works	Coltart Contracts Limited	£7,216
A01590	Union Canal Dredging	Mackenzie Construction	£201,838
A01600	Woodside Pipes CCTV Survey	AMCO	£40,773
A01605	Bellanoeh Embankment Leakage Arrest	Mackenzie Construction	£64,810
A01606	Gairlochy Bottom Lock Survey	AMCO	£38,573
A01608	Lowlands Culverts Principal Inspections	AMCO	£30,548
A01617	Lock 2 & 4 Quadrant Replacement	George McNaughton & Son	£39,480
A01631	Replacement of Life expired Gates - Forth & Clyde Canal	Mackenzie Construction	£233,885
A01631C	Lock 5 Gate Installation	Mackenzie Construction	£687,733
A01641	Caledonian Canal Moorings & Jetties	Mackenzie Construction	£762,470
A01642	Clachnaharry Sea Lock Entrance	Mackenzie Construction	£30,000
A01662	Cullochy Lock 14 Investigation and Repair	Mackenzie Construction	£416,896
A01684/5	Fabrication of New Lock Gates - Locks 5 and 8	Mackenzie Construction	£1,037,049
A01687	Almond Feeder Erosion Improvement	Mackenzie Construction	£45,000
A01707	Breakwater Dangerous Building	George McNaughton & Son	£17,737
A01707	Ardrishaig Embankment Wall Repairs	George McNaughton & Son	£13,118
A01715	Corpach Sea Wall Repairs	Strath Civil Engineering	£15,853
A01717	Embankment No. 88 - Leakage Arrest	Mackenzie Construction	£75,000
A01744	Clydebank Towpath Upgrade	Mackenzie Construction	£707,838
P20 0015	Bonnybridge Nosing Repair	Mackenzie Construction	£10,051
P20 0015	Crinan Emergency Pumping	Mackenzie Construction	£46,950
P20 0015	Redhall Emergency Leak Repairs	Mackenzie Construction	£98,035

TABLE 2				
Contract Reference Number	Contract Title	Supplier Name	Awarded Contract Value (exc VAT)	Contract Renewal Date
.SS22 0018	HR & Employment Law Advice Service	XperthHR	£4,245	13/10/24
.SS23-0004	SCFA fishing coaching services funding project	Scottish Federation for Coarse Angling	£10,000	22/09/24
.SS23-0008	Headspace License Fee	HeadSpace	£3,816	04/10/24
P12-0003	Natural Gas Supply	Total Gas & Power Limited	£51,000	02/07/24
P15 0020	Water Coolers	Angel Springs	£2,000	31/03/26
P16 0011	Web Based & Proprietary Device Framework	XMA Limited	£10,000	24/04/25
P17 0022	Property Management Software System	Trace Solutions Ltd	£96,040	04/02/25
P19 0014	Book Asset Valuation (BAV)	Gerald Eve	£45,000	30/07/24
P20-0018	Internal Audit Service	Glasgow City Council/ Audit Glasgow	£50,000	01/09/25
P21 0001	Volunteer Provision and Management	Go Forth & Clyde	£45,000	18/03/25
P21 0010	Webservices Tender (DTP03)	Whitespace Ltd t/a Dentsu	£208,130	05/12/24
P21 0012	NEC Contract Management System ( CEMAR)	Thinkproject UK Limited	£146,252	30/03/25
P21 0014	Agency Lease & Management Services	Ryden LLP	£450,000	02/03/25
P21 0021	Payroll & HR systems service	Moorepay Limited	£36,620	31/10/24
P21 0022	Vegetation Management - Lowlands & Caledonian	Iverde Limited	£2,000,000	17/03/25
P21 0025	Oil Spill Management & Call off Services	Briggs Marine Contractors Limited	£165,050	08/09/25
P21 0026	Waste Collection and Disposal	Biffa	£2,000,000	22/05/25
P21 0030 Lot 1	Decking Framework	Inland Costal Marina Systems	£4,000,000	05/07/25
P21 0042	Vegetation Management Crinan Canals	ICD Contracting Ltd	£100,000	17/03/26
P21 0051	ArcServe UDP	Softcat	£5,288	22/03/25
P21 0052	Electronic Point of Sale Hardware & Related licenses	ECR	£165,000	09/01/25
P21 0055	Mobile Phone Data Contract	Vodafone UK	£70,000	24/03/26
P21 0058	Health & Safety System (DTP03)	ECO Online	£101,640	26/02/26
P21 0063	Life Insurance Cover Provision	Metlife	£85,000	27/03/25
P21 0071	Banking Services	RBS	£120,000	31/10/24
P21 0074	3YR Enterprise s/w license for CiscoMRxx	Softcat	£12,000	16/10/25
P22 0003	P-Cards	RBS	£16,000	31/10/25
P22 0011	Legal Services Framework	MacRoberts & Anderson Strathern	£60,000	24/11/24
P22 0025	MCA compliance, Operating licence and Associated services	Trintec Marine	£100,000	23/12/25
P22 0026	Retail-Books	Lomond books	£40,000	30/03/25
P22 0031	Fixed Line Telephony	Daisy Communications Limited	£120,000	18/01/25
P22 0033	Diving Services framework	Briggs Marine,DCN Diving, North West Marine, Blackwater Diving,Shearwater Marine.	£120,000	06/03/26
P22 0035	Peter Robinson Consultancy	AECOM Limited	£69,919	16/10/24
P22 0040	Planning Consultancy Support	North Planning Development	£40,000	31/03/25
P22 0044	Janitorial Products	Unico	£150,000	31/03/26
P22 0047	Fruit & Veg	Total Produce	£120,000	30/03/26
P22 0049	Smart Canals Model Calibration and Maintenance	Aecom	£113,331	12/10/25
P22 0084	Ardraishaig Pier Bank Disposal Services	A.W Jenkinson WoodwasteLtd	£0	27/04/25
P23 0002	Almond Feeder Smolt Trapping	Forth Rivers Consulting	£77,814	03/11/25
P23 0005	Vulnerability Scanning	Seric System Limited	£21,000	09/05/25
Q21 0033	Desk booking service	Chargifit	£11,049	30/07/25
Q21 0038	Enterprise Risk Management	RSM UK Ltd	£28,000	14/11/24
Q21 0043	Group Life Insurance Broker	Lloyd & Co Employee Benefits	£13,750	12/07/25
Q21 0047	Employee Lone Working Safety System (DTP37)	Vodafone UK	£26,000	30/03/26
Q21 0054	Firewall Replacement System	Capito	£25,000	01/03/26
Q21 0056	ArcServe Cloud & Immutable storage	Seric System Limited	£33,936	09/05/25
Q21 0061	Radio Communications	Sitelink	£30,000	28/03/25
Q21 0068	Travel Services	CTM North	£35,000	11/09/25
Q21 0085	Call handling services	Aquarius	£12,260	31/08/24
Q21 0086	Actuarial Valuation for Annual Report & Accounts	LCP	£21,000	23/05/25
Q22 0007	Leadership development programme	The Keil centre	£50,000	08/09/25
Q22 0012	Septic Tanks & Cleaning Services	Envirosan	£42,000	10/08/25
Q22 0014	Plant & Tool Maintenance - Caley	HSS Hire Ltd	£36,000	10/01/25
Q22 0015	Plant & tool Maintenance - Crinan	HSS Hire Ltd	£38,920	16/12/24
Q22 0019	Postage & parcel delivery	Royal Mail	£10,250	30/06/25
Q22 0029	Rota System	Planday	£11,302	28/02/26
SC 0009	Liquid Fuels	Certas Energy T/A Scottish Fuels	£42,000	31/03/25
SC 0014	Fish Migiation Mitigation	Envirocentre	£40,000	31/03/25
SC 0015	Young scot Partnership	Young Scot Enterprise		01/03/26
SC 0029	Lock 16 Canal Centre Delivery to RIBA stage 4. Includes the health and safety of the site.	Robertsons	£500,000	03/09/24
SC 0035	Asset Evaluation	Ernst & Young LLP	£127,000	31/12/25
SC 0036	Lock 16 Canal Centre Consultancy Services	Currie & Brown	£118,156	21/07/25
SC 0040	Active Travel Project between TFW and Lock 16	Make it Glasgow	£27,000	16/04/24
SC 0046	M&E Audit	F10 Management Ltd	£128,800	14/02/26
SC 0053	Removal of Ashley Terrace Facilities Block	Burnfield Demolition	£4,192	05/03/25
SC 0054	Moy Cottage refurbishment	IDM Energy	£50,000	31/03/25
SC 0055	Purchase of Loadall	Scot JCB Ltd	£58,950	13/02/26
SC 0057	Hydrology Support	Aecom	£23,898	31/03/25
SC 0072	Sage 300 support Services	Softcat	£20,016	30/03/2025
SC 0073	Cash In Transit	Security Plus	£25,000	15/03/26
SC 0090	DSE Office Chairs and Occ Health Chairs	Posturite	£50,000	23/08/25
<b>TOTAL</b>			<b>£1,133,012</b>	

