

Board Meeting Agenda



DATE	15 December 2025	TIME	10:00 to 12:40	VENUE	The Whisky Bond 2 Dawson Rd, Glasgow G4 9SS (2 nd floor)
MEMBERS					
Maureen Campbell	Chair				
Carolyn Sawers	Vice Chair				
Robin Strang	Board Member				
Michelle Wailes	Board Member				
Neil McDonald	Board Member				
ATTENDEES					
John Paterson	Chief Executive Officer				
Richard Millar	Chief Operating Officer				
Sarah Jane Hannah	Finance & Business Services Director				
Brian Auld	Interim Director of People, Safety & Governance				
Nicola Christie	Head of Governance & Legal Services (Secretary) – Item 2 onwards				
Vikki Fleming	Executive Personal Assistant (Minutes) – Item 2 onwards				
Andy Robinson	Canals Policy & Sponsorship Manager, Transport Scotland – Item 2 onwards				
Monika Kalinowska	Sponsorship and Governance Manager – Item 2 onwards				
Fiona Dunn	Sponsorship Hub Team Leader – Item 2 onwards				
APOLOGIES					
Rob McGregor	Board Member				

Item	Topic	Responsible	Purpose	Time
1	EMT Structure update	Chief Executive Officer	Closed/Awareness	10:00
2	Welcome, Apologies and Declaration of Interests	Chair	Assurance	10:20
3	Approval of Board Meeting Minutes	All	Approval	10:25
4	Review of Previous Actions & Matters Arising	Chair	Assurance	10:30
5	Non-Executive Board Member Recruitment Update	Chair/Chief Executive Officer	Approval	10.35
6	Finance Report – RF2 Update	Director of Finance & Business Services	Closed/Assurance	10:45
7	Medium Term Financial Strategy	Director of Finance & Business Services	Closed/Approval	11:00

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	Break			11:15
8	Capital Investment Programme 2025/26:	Chief Operating Officer		
i.	(a) PSH Capital Investment Programme Alteration		Closed/Approval	11:30
	(b) PSH Projects – Corporate Position, Stakeholder Mapping and Action Plan		Closed/Awareness	
ii.	TFW Masterplan – Business Case Update		Closed/Approval	
9	Development of draft Environment Strategy 2026 to 2030 (Verbal update)	Interim Director of People, Safety & Governance	Awareness	12:20
10	Forward Planning Board Meetings Calendar 2025-26 & 2026-27	Chair /Head of Governance & Legal Services	Awareness	12:30
11	Any Other Business	All	Awareness	12:35
	Meeting Close & Lunch			12:40

Next meeting:

Tuesday 03 February 2025, 09:30 to 12:30 at The Falkirk Wheel
Strategy Session, 2026/27 Business Plan & Budget