

Appendix 1 – Annual Procurement Report 2025/26 Summary

1. Organisation and report details

- a) Contracting Authority Name
b) Period of the annual procurement report
c) Required by s18 Procurement Reform (Scotland) Act 2014 to prepare an annual procurement report? (Yes / No)

Scottish Canals
2025/2026
Yes

2. Summary of Regulated Procurements Completed

- a) Total number of regulated contracts awarded within the report period
b) Total value of regulated contracts awarded within the report period
c) Total number of unique suppliers awarded a place on a regulated contract awarded during the period
 i) how many of these unique suppliers are SMEs
 ii) how many of these unique suppliers how many are Third sector bodies

61
£24,132,000
46
40
0

3. Review of Regulated Procurements Compliance

- a) Number of regulated contracts awarded within the period that complied with your Procurement Strategy
b) Number of regulated contracts awarded within the period that did not comply with your Procurement Strategy

59
2

4. Community Benefit Requirements Summary

Use of Community Benefit Requirements in Procurement:

- a) Total number of regulated contracts awarded with a value of £4 million or greater.
b) Total number of regulated contracts awarded with a value of £4 million or greater that contain Community Benefit Requirements.
c) Total number of regulated contracts awarded with a value of less than £4 million that contain a Community Benefit Requirements

0
0
15

Key Contract Information on community benefit requirements imposed as part of a regulated procurement that were fulfilled during the period:

d) Number of Jobs Filled by Priority Groups (<i>Each contracting authority sets its own priority groups</i>)	0
e) Number of Apprenticeships Filled by Priority Groups	6
f) Number of Work Placements for Priority Groups	0
g) Number of Qualifications Achieved Through Training by Priority Groups	6
h) Total Value of contracts sub-contracted to SMEs	£2,030,000
i) Total Value of contracts sub-contracted to Social Enterprises	0
j) Total Value of contracts sub-contracted to Supported Businesses	0
k) Other community benefit(s) fulfilled	£87,200

5. Fair Work and the real Living Wage

a) Number of regulated contracts awarded during the period that have included a scored Fair Work criterion.	61
b) Number of unique suppliers who have committed to pay the real Living Wage in the delivery of a regulated contract awarded during the period.	61
c) Number of unique suppliers who are accredited Living Wage employers and were awarded a regulated contract awarded during the period.	
d) Number of unique suppliers who have signed up to the Scottish Business Pledge and were awarded a regulated contract awarded during the period.	

6. Payment performance

a) Number of valid invoices received during the reporting period.	4378
b) Percentage of invoices paid on time during the period ("On time" means within the time period set out in the contract terms.)	99.9%
c) Number of regulated contracts awarded during the period containing a contract term requiring the prompt payment of invoices in public contract supply chains.	19
d) Number of concerns raised by sub-contractors about the timely payment of invoices within the supply chain	0

of public contracts.

7. Supported Businesses Summary

a) Total number of regulated contracts awarded to supported businesses during the period	2
b) Total spend with supported businesses during the period covered by the report, including:	£187,394
i) spend within the reporting year on regulated contracts	£187,394
ii) spend within the reporting year on non-regulated contracts	0

8. Spend and Savings Summary

a) Total procurement spend for the period covered by the annual procurement report.	£25,092,760
b) Total procurement spend with SMEs during the period covered by the annual procurement report.	£22,226,508
c) Total procurement spend with Third sector bodies during the period covered by the report.	£62,000
d) Percentage of total procurement spend through collaborative contracts.	27%
e) Total targeted cash savings for the period covered by the annual procurement report	£200,000
i) targeted cash savings for Cat A contracts	£100,000
ii) targeted cash savings for Cat B contracts	
iii) targeted cash savings for Cat C contracts	£100,000
f) Total delivered cash savings for the period covered by the annual procurement report	£1,153,958
i) delivered cash savings for Cat A contracts	£105,056
ii) delivered cash savings for Cat B contracts	
iii) delivered cash savings for Cat C contracts	£1,048,902
g) Total non-cash savings value for the period covered by the annual procurement report	

9. Future regulated procurements

a) Total number of regulated procurements expected to commence in the next two financial years	51
b) Total estimated value of regulated procurements expected to commence in the next two financial years	£112,000,000

SCOTTISH CANALS

ANNUAL PROCUREMENT REPORT

2025 / 2026

Contents

1. Introduction
2. Summary of Regulated Procurement
3. Review of Regulated Procurement
4. Summary of Community Benefits and Supported Businesses
5. Summary of Regulated Procurement Activity expected
6. Key Performance Indicators Achieved

1. Introduction

Scottish Canals is the operating name of the British Waterways Board in Scotland. The Transport Acts of 1962 and 1968 set out Scottish Canals' core statutory duties, and it is constituted as a non-departmental public body sponsored through Transport Scotland, an agency of the Scottish Government, and receives Grant-In-Aid funding from the Scottish Government to make a valuable contribution to the delivery of Scottish Government's strategic objectives as set out in the National Performance Framework.

Our vision is for *'Scotland's canals to be a world-class waterway network with a thriving natural environment built upon 250 years of history that benefits communities and all users who live, work, visit and play along our canal'*. This is supported by four strategic priorities:

1. Transform our canals

We maintain and restore our historic canals for all to use and enjoy, while safeguarding and nurturing the environment

2. Create opportunities

Scottish Canals makes a broader contribution to the economy of Scotland and its people

3. Excel in what we do

Scottish Canals excels in ensuring best practice in governance and financial resilience and demonstrates an agile approach to what we do.

4. Respond to global challenges

Scottish Canals understands how it can mitigate and adapt to climate change risks

Scottish Canals operates and manages the five canals in Scotland: The Forth & Clyde, Union and Monkland Canals in the Lowlands, the Crinan Canal in Argyll, and the Caledonian Canal in the Highlands. Certain stretches and elements of the canals are classed as Scheduled Ancient Monuments. The Caledonian and Crinan Canals are classified as commercial waterways and the Forth & Clyde and Union Canals are classified as cruising waterways. The Monkland canal is a remainder canal. Scottish Canals stimulates economic regeneration and drives tourism activity in key locations across the canal network of Scotland to deliver public value and build its financial sustainability, through working with a range of partners across the public, private and third sectors, collectively raising awareness of the contribution that the inland waterways make to Scotland's economic, social, and environmental prosperity.

The Scottish Canals Procurement Strategy, as required by the Procurement Reform (Scotland) Act 2014 (the Act), was first published in September 2016 and promotes the use of the Procurement Journey as well as best practice, including collaborative procurement opportunities and the use of electronic purchase to pay methods. The strategy aligns with the visions of Scottish Canals Corporate Plan 2023 – 2028.

This Annual Procurement Report reviews Scottish Canals' regulated procurement activity for 2025/26 and reports on compliance with the Scottish Canals Procurement Strategy and the Procurement Reform (Scotland) Act 2014.

2. Summary of Regulated Procurement

The Procurement Reform (Scotland) Act 2014 (the Act) introduced an additional category of expenditure – Regulated Procurement. Regulated Procurement is defined by the Act as Supplies and Services where the total contract value is greater than fifty thousand pounds (£50,000), and a construction works project greater than two million pounds (£2,000,000) over the life of the contract.

Public Contracts Scotland (PCS) is the Scottish Government portal where Contract Notices for Regulated Procurement activity is published. When a Contract Award Notice is published on PCS, an entry is automatically created on the Scottish Canals Contract Register. Scottish Canals awarded 61 regulated contracts during the period covered by the report, including call-off contracts from the Contractors Framework.

3. Review of Regulated Procurement

The contracts shown in Table 1 below were awarded during this period and were compliant with the Scottish Canals Procurement Policy.

There was spend of £294,476 that could not be linked to a contract or framework and therefore did not comply with regulated procurement requirements. This equates to 1.1% of relevant spend. To address this, Scottish Canals will strengthen contract and framework controls by requiring budget holders to confirm the applicable contract route before purchase orders are raised for spend above regulated thresholds. Procurement will undertake periodic spend analysis to identify off-contract activity, provide targeted guidance to budget holders, and report exceptions through established governance routes. These actions are intended to reduce recurrence and support full compliance with Scottish Canals' Procurement Strategy and the Act.

4. Summary of Community Benefits, Fair Work First and Supported Businesses

Community Benefits

As per the Procurement Reform (Scotland) Act, if the estimated value of this contract is equal to or greater than £4m, the contracting authority must consider whether to impose community benefit requirements as part of the procurement. In FY2025/2026, all the Scottish Canals regulated procurement activity fell below this threshold. Where relevant and proportionate,

Scottish Canals continued to include community benefits as part of the quality assessment for procurement activity below the £4m threshold.

Other community benefits include items such as charitable donations (including cash, raw material, and equipment donations), and volunteering hours for local community projects in addition to school and career development and mentoring support.

An example of community benefit delivery was the Lock 16 project in Falkirk. As part of this multi-year canal improvement project, the prime contractor engaged with the local community to identify support opportunities, with a £50,000 fund made available to local groups and charities.

Fair Work First

[Fair Work First](#) is the Scottish Government's flagship policy for driving high quality and fair work across the labour market in Scotland by applying fair work criteria to grants, other funding and contracts being awarded by and across the public sector where relevant.

Through this approach the Scottish Government is asking employers to adopt fair working practices, specifically:

- appropriate channels for effective voice, such as trade union recognition;
- investment in workforce development;
- no inappropriate use of zero hours contracts;
- action to tackle the gender pay gap and create a more diverse and inclusive workplace;
- payment of the real Living Wage;
- flexible and family friendly working practices for all workers from day one of employment; and
- opposition of the use of fire and rehire practice.

All centrally managed procurements consider whether it is relevant and proportionate to include Fair Work First evaluation criteria as part of the procurement tender process. In terms of Regulated procurements during this reporting period, procurement contracts incorporated this criterion as part of the contract award decision making process.

All Scottish Canals direct labour contracts pay living wage.

Supported Business

Supported Businesses are defined as Social Enterprises who aim to integrate disabled or disadvantaged people socially and professionally.

Scottish Government is committed to promoting the use of Supported Businesses where possible through spend in the Public Sector. More information including the definition of a Supported Business can be found on the Scottish Government website link shown below.

<http://www.gov.scot/Topics/Government/Procurement/buyer-information/SuppBus>

In the period covered by this report, Scottish Canals engaged with 2 supported businesses for protective clothing and signage.

It should be noted that there has been expenditure of circa £62k in this reporting period with Charitable Trust and Social Enterprise organisations and local volunteering opportunities.

5.Summary of Regulated Procurement Expected

In the period to 31 March 2028, Scottish Canals expects to undertake several regulated procurement exercises with an estimated total value of £112m. This includes the retender of the Contractors Framework, due to commence in April 2027.

Table 2 provides details of the procurement pipeline. Indicative routes to market will be reviewed against the specification, available collaborative framework agreements, estimated value, market research, and opportunities to support SMEs and supported businesses.

Procurement routes will be evaluated to identify the route that best meets Scottish Canals' needs, delivers value for money, and ensures compliance with applicable regulations and best practice.

6.Key Performance Indicators (KPIs) Measurement

In the period 2025/26, five KPIs were used to measure how effectively the Scottish Canals Procurement Team supported Scottish Canals in achieving its goals by providing a professional service, ensuring compliance with applicable regulations and legislation, and delivering value for money and sustainable solutions.

KPI 1 – Compliance with Procurement Regulations with 100% required compliance. For the period 2025/26, there were no challenges against any tenders, and 99% of spend over £50,000 was under contract or framework. The remaining spend not linked to a contract or framework is disclosed in section 3 together with corrective action.

For comparison purposes the spend for 24/25 was also 99%.

The target remains at 100% for 2026/27.

KPI 2 – Compliance with Scottish Canals Procurement Policy with a target of 95%. For FY 2025/26, approximately 5% of contracts awarded did not meet the policy and were deemed minimal risk.

For comparison purposes the spend not within policy was 2% for 24/25.

The target will remain at 95% for 2026/27.

KPI 3 – Savings – A savings target reported in the Annual Report 2025/26 was set at £200,000. Savings of £1,153,958 were achieved. The majority of savings were made via negotiation for the Contractors Framework, which resulted in limiting the price increase for the remainder of the term. Substantial savings were also made by retendering the Facilities Contract and the Vegetation Management contract.

For comparison purposes the saving achieved for 24/25 was £791,892. The difference in the savings was attributed to a change in the delivery of our cleaning, property management and security services. By moving from a Total Facilities Management model to individual contracts allowed SME's to tender removing higher overheads costs.

The target for 2026/27 is to achieve savings in the region of £500,000.

KPI 4 – There was a target to utilise two supported businesses and charitable/third party suppliers during the period 2025/26. This was achieved through continued use of the signage contract with the Royal British Legion and procuring protective clothing with Scott Direct Ltd. Scottish Canals continues to use the charity organisation Go Forth and Clyde to manage volunteering activities. Furthermore, fair trade products are now part of the Food Contract. The target for 2026/27 is to retain a minimum of two contracts with supported businesses, charitable organisations or third-party suppliers.

For comparison purposes the number of supported business and charity organisation has remained the same against period 24/25.

KPI 5 – Sustainable considerations to be included in the tender strategies with 50% of tender documents to have a sustainable criterion. This target was met and has now become a deliverable criterion for the Contractors Framework (see case study Annex 1). Procurement is working closely with the sustainability team and have embedded the Scottish Government tools.

For comparison purposes this KPI has remained the same against period 24/25.

Contract Reference Number	Contract Title	Supplier Name	Estimated Value and then change to Awarded Contract Value (exc VAT)	Contract Start Date
SC0104	Estates Services	Sanderson Weatherall subcontracting to RYDEN	£900,000	28/05/2025
SC0105	Planning Consultancy Support	North Planning Development	£50,000	01/04/2025
~~SC0106~~	AI Enabled Traffic Sensors	VivaCity	£35,000	01/03/2025
SC0107	Retail-Books & Merchandise	Lomond Books	£500,000	05/12/2025
SC0108	MultiOne 5 & 7 series articulated mini loader's and attachments.	ILH Groundplant	£110,000	14/02/2025
~~SC0110~~	Septic Tank Planned Preventative Maintenance	Envirosan Ltd	£160,000	10/08/2025
~~SC0113~~	Hard Service Planned Preventative Maintenance (PPM) Contract	IDM Energy Limited	£2,000,000	01/01/2025
~~SC0119~~	Internal Audit Service	BDO LLP	£100,000	02/02/2026
~~SC0120~~	Cyber Resilience Platform	XMA	£195,236	01/04/2025
~~SC0124~~	Met Office Data	Met Office	£4,746	01/05/2025
~~SC0125~~	Soft Services (Cleaning)	Pristine Cleaning	£1,250,000	01/11/2025
~~SC0129~~	Indices - Valuation	Building Cost Information Service Ltd	£13,750	17/10/2025
~~SC0136~~	Union Inn Design and Build for redevelopment	Robertson Construction	£1,200,000	01/04/2026
~~SC0137~~	Mobile Client Devices	HP Inc. UK Limited	£50,000	16/11/2025
~~SC0140~~	43-45 Clochnaharry Road	Colin ArmstrongArchitects	£50,000	15/04/2026
~~SC0142~~	Windows	Norscot Joinery	£250,000	22/09/2025
~~SC0143~~	Embankment Investigations	Terradat Uk	£50,000	22/08/2025
~~SC0145~~	Hand and Arm Vibration Equipment and Support	Reactec	£75,000	22/09/2025
~~SC0146~~	Battery powered remote control mower/scrub cutter	Frank Nicol Farm & Garden Machinery Ltd	£180,000	06/11/2025
~~SC0149~~	Organisational Review	Baker Tilly Mooney Moore	£100,000	13/01/2026
~~SC0152~~	EMT Coaching	Catalyst Mediation	£50,000	06/11/2025
~~SC0153~~	Ice Cream CCC	Loch Ness Ice Cream	£80,000	11/12/2025
~~SC0154~~	Rota System	Planday	£50,000	01/03/2026
~~SC0159~~	Public Charge Point Back Office Host	Green Power	£0	19/01/2026
~~SC0164~~	Vegetation Management Crinan & Caledonian	John O'Connor (Grounds Maintenance) Ltd	£120,000	01/04/2026
~~SC0165~~	Data Centre Transfer	Softcat	£236,000	19/03/2026
~~SC0170~~	One off Boat Removal & Disposal x7	Horizon	£50,000	03/03/2026
~~SC0174~~	Integrated Design Team Services – Immersive Experience	LDN Architects	£198,200	02/06/2026
~~SC0175~~	Actuarial Valuation for Annual Reports & Accounts	Lane Clark & Peacock	£35,000	22/06/2026
~~SC0176~~	Various plant and goundcare equipment_Caley	Ravenhill Limited	£39,950	20/02/2026
~~SC0180~~	Mobile Voice & Data Contract	Vodafone	£70,000	01/04/2026
~~SC0187~~	Asset Management Service (AMX)	Softcat	£137,000	01/05/2026
~~SC0189~~	Server Hosting	DataVita	£119,540	01/06/2026
SC 0082	Self Service Fuel Pumps	Certas EnergyT/A Scottish Fuels	£131,398	19/12/2025
SC0144	Immersive Experience Development	Mather and Co	£10,000	07/08/2025
SC0131	Archimedes propulsion refit	Revolution Works	£147,800	01/09/2025
SC0167	One off Boat Removal & Disposal x3	RB Marine	£11,900	22/01/2026
SC0135	Holiday Boat Hire Modular Office	Iron & Pine	£115,000	21/01/2026
SC0141	Masterplan TFW	Hopkins & Brown	£8,000	28/08/2025
SC0169	Electrification Of Tools	Strathbogie Forest & Garden Ltd	£22,414	30/03/2026
SC0158	Director recruitment	Aspen People Ltd	£12,000	17/12/2025
P20 0015	A01805 Forth & Clyde East Reach Phase 1	MacKenizes Construction Ltd	£2,139,680	05/05/2025
P20 0015	A01741 F & C Lock 16 - Lock Gate Installation	MacKenizes Construction Ltd	£612,531	04/09/2025
P20 0015	A01798 Crinan Basin Landscaping	George McNaughton Ltd	£172,484	16/01/2026
P20 0015	A01883 Embankment Investigations	MacKenizes Construction Ltd	£578,388	09/02/2026
P20 0015	A01910 Kelvin Aqueduct Leakage 2025/26	MacKenizes Construction Ltd	£860,143	09/02/2026
P20 0015	A01805 Forth & Clyde East Reach Phase 2	MacKenizes Construction Ltd	£1,964,479	02/02/2026
P20 0015	A01055B Lock 16 Centre Of Excellence	Robertson Construction	£7,489,646	16/03/2026
P20 0015	A01788 FC Lock 21 Bypass Design	MacKenizes Construction Ltd	£63,371	21/07/2025
P20 0015	A01869 Cobbinshaw Site Clearance	MacKenizes Construction Ltd	£34,032	01/07/2025
P20 0015	A01698 Townhead Reservoir Advance Works	MacKenizes Construction Ltd	£184,450	25/08/2025
P20 0015	A01799 Loch Na Bric	MacKenizes Construction Ltd	£72,287	06/10/2025
P20 0015	A01889 Smart Canal (NGIWMs) Annual Inspection and Calibration Contract	Fairfield Control Systems	£96,927	31/08/2025
P20 0015	A01731 Caledonian Canal, Culloch Lock	MacKenizes Construction Ltd	£124,204	02/02/2026
P20 0015	A01745 Union Towpath Widening	MacKenizes Construction Ltd	£56,974	23/02/2026
P20 0015	A01829 Culvert CCTV Principal Inspections	Taziker Ltd	£39,279	03/03/2026
P20 0015	A01908 Embankment 16 Repair	George McNaughton Ltd	£347,552	18/02/2026
P20 0015	A01888 Smart Canal (NGIWMs) SCADA Service Agreement	Fairfield Control Systems	£93,980	01/09/2025
P20 0015	A01860 Caledonian East Reach Upgrade Package C - Jetties	Fairfield Control Systems	£131,874	09/02/2026
P20 0015	A01859 Caledonian Canal East Reach Upgrade Package B - Moving Bridges	Fairfield Control Systems	£73,749	16/02/2026
P20 0015	A01858 Caledonian Canal East Reach Upgrade Package A_ Lock Gates	MacKenizes Construction Ltd	£77,125	16/02/2026

Table 2

Contract Reference Number	Contract Title	Supplier Name	Estimated Value and then change to Awarded Contract Value (exc VAT)	Contract Start Date	Current Contract End Date (inc any extensions applied)
P17 0022	Property Management Software System	Trace Solutions Ltd	£96,040	05/02/2020	04/02/2027
P20-0013	Water & Waste Water	Scottish Water Business Stream Ltd	£100,000	01/04/2024	31/03/2027
P21 0022	Vegetation Management - Low lands & Caledonian	Idverde Limited	£2,000,000	18/03/2022	15/03/2027
P21 0026	Waste Collection and Disposal	Biffa	£2,000,000	08/07/2022	22/11/2026
P21 0042	Vegetation Management Crinan Canals	ICD Contracting Ltd	£100,000	18/02/2022	17/03/2027
P21 0058	Health & Safety System (DTP03)	ECO Online	£101,640	28/02/2022	25/01/2027
P21 0071	Banking Services	RBS	£120,000	16/09/2022	31/07/2028
P21 0072	WAN Services	Wavenet formerly Daisy Communications Limited	£136,568	24/07/2023	23/07/2027
P21 0084	Economic & Social Impact Analysis	EKOS	£150,000	06/09/2023	05/09/2028
P22 0002	Group Insurance Policies	Metlife	£1,592,928	01/04/2023	01/04/2027
P22 0014	Multi Functional Devices	Canon (UK) Ltd	£59,345	09/07/2023	08/12/2026
P22 0025	MCA compliance, Operating licence and Associated	Tritec Marine	£100,000	22/12/2022	23/12/2026
P22 0033 a	Diving Services framework	Briggs Marine Contractors Limited	£375,000	07/03/2023	06/03/2027
P22 0044	Janitorial Products	Unico	£150,000	01/04/2023	30/03/2027
P22 0047	Fruit & Veg	Total Produce	£120,000	31/03/2023	29/03/2027
P22 0048	Fresh fish & meat	Campbells	£60,000	09/05/2023	06/05/2027
P22 0049	Smart Canals Model Calibration and Maintenance	Aecom	£113,331	13/10/2023	12/10/2026
Q22 0020	Life Jackets	Aspl Safety	£80,000	05/07/2024	04/07/2029
SC 0001	Laundry	Aberdeen Laundry	£120,000	30/05/2024	29/05/2028
SC 0006	Stationary & Paper framework	Lyreco	£60,000	01/07/2023	30/06/2027
SC 0007	Tree risk Assessment	Tree Tonic	£140,000	26/11/2023	25/11/2026
SC 0030	Ice Cream	RM Reid & Son T/A Milk Barn	£180,000	01/10/2024	03/09/2026
SC 0038	Groceries and provisions	BidFood	£600,000	13/11/2023	12/11/2027
SC 0039	The Falkirk Wheel (TFW) Professional Design Service	Smith Scott Mullan Associates	£158,966	06/02/2024	04/02/2029
SC 0044	Frozen foods	Bidfood	£170,000	13/11/2023	12/11/2027
SC 0050	Kelpie Experience	Zone Events	£101,016	13/05/2024	12/05/2029
SC 0052	Electricity Supply	EDF	£1,200,000	01/04/2024	30/03/2029
SC 0059	Microsoft licence renewal	Softcat	£229,424	30/03/2024	31/03/2027
SC 0060	Replacement signage, including design, audit, manuf	Scotland Bravest Manufacture Company	£250,000	11/04/2024	10/04/2028
SC 0061	Payroll & HR systems service	Moorepay Limited	£203,065	01/11/2024	31/10/2026
SC 0065	Legal Services Framework	Morton Fraser MacRoberts LLP	£100,000	31/10/2025	01/10/2027
SC 0069	Electronic Point of Sale	Vennersy Limited Digital Ticketing Systems Ltd	£120,000	04/11/2024	03/11/2027
SC 0076	Professional Multi-Disciplinary Design Team Services	Dress for the Weather & RYDKA	£180,000	17/12/2024	15/12/2029
SC 0091	Fuel Cards	Allstar	£400,000	01/10/2024	20/02/2028
SC 0098	Replacement Engines FKW Boats	Revolutionworks Ltd	£136,773	28/01/2025	01/04/2029
SC 0099	Agency PM	Venesky Brown	£100,000	09/12/2024	08/12/2026
SC0103	Cemar (ThinkProject UK)	Think Project UK	£75,000	03/03/2025	30/03/2027
SC0107	Retail-Books & Merchandise	Lomond Books	£500,000	05/12/2025	04/12/2027
SC0108	MultiOne 5 & 7 series articulated mini loader's and a	ILH Groundplant	£110,000	14/02/2025	31/03/2028
SC0110	Septic Tank Planned Preventative Maintenance	Envirosan Ltd	£160,000	10/08/2025	09/08/2027
SC0113	Hard Service Planned Preventative Maintenance (PP	IDM Energy Limited	£2,000,000	01/01/2025	01/11/2027
SC0119	Internal Audit Service	BDO LLP	£100,000	02/02/2026	01/02/2028
SC0120	Cyber Resilience Platform	XMA	£195,236	01/04/2025	31/03/2028
SC0125	Soft Services (Cleaning)	Pristine Cleaning	£1,250,000	01/11/2025	31/10/2028
SC0142	Windows	Norscot Joinery	£250,000	22/09/2025	21/09/2027
SC0145	Hand and Arm Vibration Equipment and Support	Reactec	£75,000	22/09/2025	21/09/2028
SC0146	Battery powered remote control mower/scrub cutter	Frank Nicol Farm & Garden Machinery Ltd	£180,000	06/11/2025	06/11/2028
SC0153	Ice Cream CCC	Loch Ness Ice Cream	£80,000	11/12/2025	10/12/2027
SC0164	Vegetation Management Crinan & Caledonian	John O'Connor (Grounds Maintenance) Ltd	£250,000	01/04/2026	30/03/2028
SC0174	Integrated Design Team Services – Immersive Exper	LDN Architects	£198,200	02/06/2026	01/06/2029
SC0180	Mobile Voice & Data Contract	Vodafone	£70,000	01/04/2026	03/03/2028